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Economic hits and misses of the past 20 years



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2 Fil-Ams win top int'l award for indie film

By Raven V. Magallon
Los Angeles Correspondent

SANTA MONICA, CALIFORNIA—Two Filipino-American films have won the IFCA's Special Jury Award at the 2004 Independent Film Festival in the New York City.

Jim Garmes and Neil Dela Liza, who were both born in the Philippines and grew up in the United States, received a \$25,000 grand with the IFCA-ATF.

PHILIPPINE DAILY
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Monday, March 8, 2004 ** Sections / Vol. 21 / No. 88 P18 online.inquirer.net

Beltran followers sneak past Camp Crame guards

By Lugo A. del Puerto
and Michael Lim Ubal

SOME 38 SUPPORTERS of Aquino's Pgg. Cagran Beltran, who is being held in Camp Crame on charges of rebellion, snuggled to sneak past heavily armed guards at the gates.



Rebels seek answers to generals' poll links

TV docus prop up Palace prop war

By Christine D. Avendaño
and Lugo A. del Puerto

Say talks with GMA must deal with fraud

By Fa Zaneros

ANY TALKS BETWEEN President Macapagal-Arroyo and restive soldiers on defusing the political crisis must include the issue of the involvement of generals in probable fraud in the May 2004 election.

A source close to a military group that has threatened to withdraw its support from Ms. Arroyo yesterday said the Inquirer that this was the position the group had taken in response to Macapagal's statement that the President was "ready to hold a dialogue" with different sectors of the Armed Forces.

"The involvement of the military in election cheating should be on the agenda. Not just a few were actually involved (in the cheating), practically the whole institution was," the source said, rejecting the post-innocence of the group.

The statement would suggest that as far as the group was concerned, the "Hello Garci" mystery controversy remained a live issue that his Arroyo must fully resolve if she hoped to find political peace.

The names of at least five top military officials were mentioned in the alleged wiretapped conversations between Ms. Arroyo and former Election Commission Chairman Jose Gochangco supposedly involving rigging the results of the 2004 presidential election.

The names of Arroyo chief of staff Gen. Hermogenes Esguerra Jr., then chief of the Special Operations Command, Southern chief Gen. Gabriel Malabon, then chief of the 1st Infantry Division, and then Southern Command chief Gen. Benito Alano Jr. were mentioned in the tapes.

Esguerra has been mentioned in military circles as a possible



WINNING BEAUTIES. The winners of the Binibining Pilipinas beauty pageant—(from left) Deselle Lou Valeriano, Bb. Pilipinas International; Lia Andrea Barrios, Bb. Pilipinas Universe; and Ana Maria Lopez, Bb. Pilipinas World—repose after Saturday night's coronation at the Araneta Center in Quezon City. (Story in Metro, Page A34.)

After lifting of 1017, war of attrition begins

By Amanda Doronila

WHEN PRESIDENT MACAPAGAL-Arroyo lifted Proclamation No. 1617 putting the country in a state of national emergency, she claimed her declaration left the nation "stronger for dealing quickly and decisively with this is-

sue" of armed challenge to supply her administration.

This claim overstates the results of the proclamation in effect for a week, a week marked with events that changed the political balance of power, pointing another round of political in-

ANALYSIS

stability over the shock effect of the emergency declaration seems off.

There's no question Ms. Arroyo acted decisively to shut a plot involving the withdrawal by strategic military contingents of support for her administration.

The plot called for the defusing units to join the rally of political opponents of the regime on Feb. 24 at EDSA, celebrating the 20th anniversary of the first People Power Revolution in 1986.

The units were to position themselves in strategic areas, waiting for the signal to speak wider

military defections and arrest insurgents in which civilians were expected by the plan to join in a renege of People Power I.

In revealing 1017, the President said the plot was the most important achievement of 1017 is the pre-emptive action, to prevent an

RP, Thailand crises set back democracy in Southeast Asia

MANILA—WITH ONE A SINGLE rising star on the horizon, democracy in Southeast Asia is taking a beating as more democratic nations seek to dislodge an elected but authoritarian leader in Thailand and the Philippines make a weakling state of emergency over an alleged coup plot.

Across the region, the health of democracy ranges from fragile to afloat, with one once widely respected, Indonesia, the world's largest Muslim nation and still recovering from three decades of dictatorship, is making significant progress toward rule of law, media freedom and transparency.

"The problem is some cases is the abuse of weak democracy, the exploitation by leaders of those parts of the system which aren't really democratic or strong," says Robert Ross of the Hong Kong-based Political and Economic Risk Consultancy.

Although the tide against this appears to be rising, Prime Minister Thaksin Shinawatra of Thailand has managed to survive mass street protests calling for his ouster on grounds of corruption, abuse of power and jettisoning democratic institutions. (See related story in The World, Page A8.)

So far, the protests have been peaceful, compared with the military interventions and bloodshed that used to bedevil Thai politics.

SUBIC RAPE CASE

Don't judge me too harshly, says victim

By Penelope Ramirez-Ortiz

THE VISIT TO THE SUBIC Bay Freepress on Wednesday night was supposed to be a family outing—until it turned into a night of horror.

Two older brothers had dropped off 22-year-old Nicole—our first trial name—at a bar. She was accompanied by a sister, aged 12, and an American serviceman, a longtime family friend.

She felt totally at home in the bar with other US servicemen as far from home as joint RP-US counterterrorism exercises in the Philippines.

She grew up in a social facility in Subic Bay, where her family runs a canteen frequented by US servicemen.

After finishing her Management Accounting course at the American De Devo and meeting a



UNDER ONE ROOF
The P10-million Cebu Daily News Building puts together the homes of Vignos Barrios, CDN and Bando in one integrated newswire, as well as PEP Printing Corp. and Luminous Digital. Former Chief Justice Hilario Davide Jr. speaks during the building's inauguration on Wednesday.

'Corruption at root of RP problems'

Church leader says Pinoys should come up with new breed of leaders

By Christine V. Esguerra

THE CRISIS OF LEADERSHIP IS JUST THE "TIP OF THE ICEBERG," according to the president of the Catholic Bishops Conference of the Philippines (CBCP).

The problem, said Jose Audi, bishop of Zamboanga, is a broader one in the Philippines, in a country where corruption is rampant. It is a "concentration of corruption that goes down to the village level, up and down and up, involving the whole body politic like a contagious disease."

"To deprive the poor of protection, health benefits, literacy education, dignified employment and, above all, sufficient food," he said.

"Corruption has become a 'social cancer' which should continue their efforts and continue to work with the state to have a 'new breed of leaders in our country'."



LAGUNA/PHOTO

Legislators were trying to rally the country behind a "new social order" in an apparent response to the pressing need created by the social and economic of politicians, all of whom appeared to be embraced by national politics.

The crisis was continued in a "national movement" toward "meeting the needs of hope through moral values."

The strategy was consistent with the January 2007 pastoral letter that pointed to a crisis of moral values as the center of the problem in Philippine society today.

Legislators said such a crisis

was "all 'signs of change'—morality, family, school, business enterprise, government and all other sectors of society—what they could do for the common good of the national community."

In trying to answer this question, the bishops strongly suggest that wherever power was given must be fully consistent with the values and mission we should have for our country and the state values that should underlie all aspects of our national life," he said.

A critical first step would be to gather a "national team" of like-minded and good-willed individuals with a passion and vision for good governance and leadership, he said.

"Such an initiative would be a 'new breed of leadership' which would be born, Legaspi said.

"This national team will be the breeding ground of other leaders."

those who will lead our country with the values of honesty and justice, truth and integrity, civility, respect and accountability, social justice and responsibility," he said.

According to Legaspi, the country's decline has been brought about by the lack of leadership in "honesty, ethics, social responsibility and good governance."

"Such strong institutions could then work together to enhance the personal dignity of every individual as well as to promote the common good of our country," he said. "This happens, however, only if the agents of change and the commitment of values in our society are empowered and invested with a deep sense of responsible citizenship."

Militant studees disown former leader Defensor

A MILITANT STUDENT GROUP formerly headed by Presidential Chief of Staff Michael Defensor has disowned him for the defending Presidential Commission No. 1017 and for the winning results in the 2007 elections.

we do not believe in some kind of historical books."

"The PDP has accused Defensor of turning his back on the principles of freedom of expression, press, peace being put in obtaining the students and the people."

In a statement, the National Union of Students of the Philippines (NUSP), headed by "Indefatigable, if not downright duplicitous" statements made by Defensor that the media trust parties will continue to be the coverage of political events and developments."

Defensor was NUSP president in 1999-2000.

"This statement also was issued by the national president of our organization could show such serious charges and reflections on the students how it could still have to look at himself in the mirror," the NUSP statement said.

It said that Defensor had failed to live up to NUSP traditions, "to responsibly show him and

"The coverage to Defensor that if you know us better than in Defensor's personal Proclamation 1007 and to continue being a leader of this already disorganized group," the NUSP said.

The NUSP is a national alliance of student councils and governments with 500 member universities. It was established in 1987 and has since been in the forefront of student struggle for their rights and welfare in solidarity with the people's struggle for justice, freedom and democracy.

During the Marcos regime, the NUSP was banned along with other student organizations.

—Aldrin Daga

Gonzalez justifies continuing media watch

JUSTICE SECRETARY DAUL GONZALEZ yesterday cited the Revised Penal Code in justifying the continued surveillance of news organizations after President's Proclamation No. 1017, which ended the censorship under a state of national emergency, had been lifted.

"Under the Revised Penal Code, even if there is no Proclamation 1017, there is a law on libel. In addition, there is a law on sedition, there is a law on this," Gonzalez

said in a press conference.

Gonzalez made the remarks when asked why the government was still monitoring the news of media publications even that PP 1017 had been lifted.

He said if media publications were found violating the constitution, they should be held liable.

The Revised Penal Code has criminalized acts and their corresponding penalties.

Gonzalez refused to identify the news sites and individuals whose publications were being watched. "I don't

want to name them yet," he said.

After President Binay signed a law signed emergency rule through PP 1017 on Feb. 28, 2007, he added the effect of the Daily Inquirer, a broadsheet which had been critical of his administration.

The military also deployed troops to secure television stations ABS-CBN and GMA-7.

Philippine National Police Director General Arsenio Sison later issued a media follow-up government monitoring in reporting the news after the lifting of emergency was

lifted, without charges, nor did he sign the law signed and signed in chief. News, GMA-7, and the rest of the paper's employees.

Gonzalez also said the coverage of ABS-CBN coverage of the Feb. 28 itself as a "media investigation" in the Republic was being monitored.

The six-hour broadcast of the 2007 election coverage led by the World of Today anchors GMA-7 and the rest of the paper's employees.

—Aldrin Daga

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LP board meet to decide fate of Atienza et al.

By Bj BURGOS

TOP OFFICIALS OF THE PHILIPPINE LIBERATION FRONT (PLF) are set to meet today to decide the fate of Manila, Marikina, Los Baños and other party members who elected a new set of LP officers last Thursday, a move branded as "illegal" by party president Jose Pineda-Osorio.

The LP national board, composed of the party's top leaders, will decide the action "to be taken against the corrupt," former Education Undersecretary Jose Luis Casanova recently.

"We have to deal with what they did last Thursday in a firm manner," Casanova, a member of the LP National Executive Committee (NEXEC), who questioned and then walked out of Thursday's proceedings, said in a phone interview.

While NEXEC, headed by Jose Pineda, had argued that members of Atienza's leadership group should be deemed to have resigned, the party had yet to decide whether to expel them or keep their positions vacant, Casanova said.

"There are still the subject of discussion," he said, warning the party had to establish whether its members "voluntarily" resigned or "because of force, against their participation."

The LP national board is composed of Atienza as chair, Jose Pineda as vice chair, Francis Pangasinan, vice chair, Francis Delfino, president, Rep. Arsenio Lacson, vice president, Rep. Benjamin Aquino III, secretary general, Rep. Rafael Nolasco, treasurer, Nolasco, vice president for

education, and Rep. Josema Cos, vice president for mineral affairs.

Casanova said he accused the party secretariat of having Atienza and his ally Jose Pineda at the meeting, but ordered they would show up. Without them, the five members of the board would still constitute a quorum, he said.

The scheduled meeting came three days after Pineda, through legal counsel Atty. Agnes, petitioned the Commission on Elections to nullify the election results and bar Atienza and his allies from participating in the election as the party's new officers.

In the election, 28 men stood as party president and replaced by Jose Pineda, then chair of the National Commission on Elections. Atienza's supporters were elected to the party's top positions, Pineda, Pangasinan, Lacson and Aquino.

Atienza was pending over a party conference on disenfranchisement as the Manila Board last Thursday when he called for an election of new LP officers.

Osorio was quick to brand it as illegal, saying the group had no authority to convene the NEXEC and that only 50 out of 140 NEXEC members took part in the election.

Some laws (P) officials charged that Manila's election was a "fraudulent" and "unlawful" election. Some laws (P) officials charged that Manila's election was a "fraudulent" and "unlawful" election.

Atienza was pending over a party conference on disenfranchisement as the Manila Board last Thursday when he called for an election of new LP officers.

Erap won't be ready to testify, says lawyer

By Nelson F. Flores

FORMER SEN. BONG BACCARAL HAS TOLD the House committee that former President Joseph Estrada would not be able to testify as his physical condition on March 11 because of a lack of preparation.

In an original manifestation filed before the House on March 10, Baccaral said: "The committee is not able to hold a hearing on March 11 because of a lack of preparation."

He said that Estrada's recent eye operation resulted in "the loss of a number of preparation."

Baccaral also said that some members of Estrada's legal defense team were "fleeing" the country, which would make it difficult to prepare for the case.

Estrada's lawyers have been complaining about the time they spent waiting in and from the House President's detention center

in Tuguegarao. They have sought the court's permission to move Estrada to his residence in Manila.

Baccaral, meanwhile, said he was not a threat to national security but only to the administration of the House because "I am not the legitimate president."

"I am not a man of power, I am a man of law," he said, adding that his personal liberty was no longer important to him.

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New US envoy sworn in, arriving soon

NEW US AMBASSADOR TO THE PHILIPPINES Anne-Marie Cox-Jones will be sworn in Monday (Wednesday) and will be arriving in Manila within the month, according to US Assistant Secretary of State Christopher Hill who, Monday, would spend three days in Manila.

The first woman American ambassador to the country succeeds the post that has been vacant for 18 months after her predecessor Francis Richardson was reassigned to the Middle East. During that period, George J. Annas had

been the top US diplomat in Manila.

"In the next few weeks we will be welcoming a new ambassador here, Kristin Kearney, as we're looking forward to having her here and I know she's looking forward to being here," Hill said.

Kearney's nomination was confirmed by the US Senate on Feb. 27.

A senior foreign service official who recently completed an assignment as US ambassador to Ecuador, she has served as assistant in Geneva, Washington and in the State Department and the National Security Council in Washington.

During her Jan. 21 confirmation hearing before the Senate Committee on Foreign Relations, Kearney said the US and the Philippines had strong economic and people-to-people ties and shared common goals of enhancing security and increasing prosperity.

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...to issue 72 out of a total of 72 Japanese signatures have signed a petition for a full apology from the Japanese government in some formal apology and compensation to victims of sexual violence by Japanese soldiers committed in Asia, including the Philippines, during World War II.

Kristin Kearney, spokeswoman for the State Department, said the US and the Philippines have a strong relationship and that the US and the Philippines have a strong relationship and that the US and the Philippines have a strong relationship.

The new law "from 2007" is a "new measure" to the people in the Philippines. The new law "from 2007" is a "new measure" to the people in the Philippines.



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He obtained a Masters degree in Business Management from the Asian Institute of Management (AIM), a graduate degree of Harvard University's Program on Negotiation, and is a member of the Society of Competitive Intelligence Professionals (SCIP). He has been a visiting scholar at the Center for Strategic Studies at the National Defense University in Washington, D.C. He is also a frequent speaker at various international conferences and seminars.

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Rebels seek answers to generals' poll links

Manila, Philippines - A report by the Armed Forces of the Philippines (AFP) that the rebels are seeking answers to the generals' poll links.

The AFP report, which was released on March 5, says that the rebels are seeking answers to the generals' poll links. The report also says that the rebels are seeking answers to the generals' poll links.

Armed society
Despite the passage of eight months, the rebels have not given up their claim to a society of law and order. The rebels are seeking answers to the generals' poll links.

Bigger picture
The rebels are just a small part of a much larger picture. The rebels are seeking answers to the generals' poll links.

The rebels are seeking answers to the generals' poll links. The rebels are seeking answers to the generals' poll links.

Political military
As one point during the Manila standoff, the rebels are seeking answers to the generals' poll links. The rebels are seeking answers to the generals' poll links.

Counting military history
The rebels are seeking answers to the generals' poll links. The rebels are seeking answers to the generals' poll links.

RP, Thailand crises set back democracy in Southeast Asia

Manila, Philippines - The crises in the Philippines and Thailand are setting back democracy in Southeast Asia. The crises are setting back democracy in Southeast Asia.



Portrait of a man, likely a political figure.

Some gains
Despite the setbacks, there have been some gains in the Philippines and Thailand. The gains are setting back democracy in Southeast Asia.



Portrait of a woman, likely a political figure.

Rocky road
The road to democracy in the Philippines and Thailand is a rocky one. The road is setting back democracy in Southeast Asia.

Surprise performer
The surprise performer in the Philippines and Thailand is the people. The people are setting back democracy in Southeast Asia.

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VIENNA—DURING CHIEF TALKS WITH EU powers over its nuclear activities, Iran offered a two-year moratorium on industrial-scale nuclear fuel enrichment while continuing its nuclear research, diplomats say.

But EU diplomats rejected the offer, saying it would not allow concerns that Tehran secretly wants to build atomic bombs.

One European diplomat familiar with the talks said the offer amounted up to a 10-year moratorium, which Iran rejected.

"Iran's offer was not based for a compromise," one diplomat said, referring to the third Iranian negotiator, Ali Larijani. "The offer made no sense to us."

The failure of Friday's Vienna encounter between Iran and foreign ministers and diplomats from Germany, France and Britain paved the way for possible UN Security Council action against Iran after the UN nuclear watchdog, the IAEA, issues its report.

EU leaders said Larijani offered nothing that could dispel a suspicion in the crisis, but that he displayed a more constructive attitude than Iran's leadership of the past.

Larijani, in an interview with Iranian newspaper *Khatam* due to be published on Sunday, brushed aside the failure of the talks with the Europeans, and indicated that ultimately what mattered was Iran's Islamic stance negotiated with them.

Iran also criticized Washington, saying it had shown double standards by signing trade deals with some major banks in recent days, while refusing to issue with Iran.

"One level holds atomic bombs and the USA signs contracts with it, and the other wants nuclear energy for peaceful purposes. Double standards in international law," he insisted.

In their talks, EU diplomats said a subject of Iran's two-year moratorium on efforts to establish commercial-scale production of enriched uranium, the fuel for civilian nuclear power reactors, is a prehistoric high-level weapon.

The further said Iran would spend until about 2010 on developing its nuclear program, the International Atomic Energy Agency said that forced its conclusion for a 10- to 15-year moratorium.

Iran's foreign minister, Manouchehr Mottaki, said the EU's offer was "a high possibility" as such an agreement with the EU is based on Larijani's comments three days before the IAEA board convenes in a likely agreement to Security Council enforcement.

"US Secretary of State Condoleezza Rice, speaking in a video conference, said that even if the IAEA reported that the Security Council, members against the Islamic Republic were unlikely to be the foreign policy of the United States."

In their talks, EU diplomats said that Iran planned to start installing 3,000 centrifuges later this year.

About 1,500 centrifuges running optimally and operating for a year would yield enough highly enriched uranium for an atomic bomb, nuclear scientists say.

"Iran's intention on IAEA access to reactors, plus the 2,000 centrifuges, so this was not to be the compromise as far as we were concerned," said one EU diplomat.

AP/WIDEWORLD

Oscars organizers urged to disqualify 'Paradise Now'

BERLIN—...JERRY BRUCE PERLIN, who presided over the Academy of Motion Picture Arts and Sciences awards, "Paradise Now," claiming it glorifies suicide bombings.

An Arab-American press article delivered the petition to the Academy of Motion Picture Arts and Sciences last Friday, 48 hours before the film's debut at the Venice International Film Festival.

"Being an Oscar nomination in this film glorifies terrorism and is a double standard," said one Arab-American press article.

The movie, one of five candidates for the foreign film Oscar, with the story of two Palestinian friends who volunteer for a double suicide bombing in Tel Aviv and Jerusalem to avenge their occupations.

"Paradise Now," which won the Golden Globe award for best foreign language film in January, does not deserve an Oscar nomination because it glorifies suicide bombings, www.iranian.com.

Oscar officials confirmed they had received the petition but said the film would not be withdrawn from consideration. It is Hollywood's biggest night, scheduled this year with a history of serious political-themed movies.

The petition drive was organized by David J. Cohen, 35-year-old son, said, died in a suicide bus bombing in Israel on March 5, 2003, exactly three years ahead of Israel's 70th Anniversary.

Davidson said who did not oppose movie-going among the film or the director's right to make it, but insisted that giving the movie an Oscar would send the wrong message in the volatile and war-torn Middle East.

"It will say that here is two guys who did terrorism ... and the movie wins an Academy Award," Davidson said.

"Paradise Now" Jan. 20 nomination for best foreign film immediately sparked protest both



OSCARS actor Rick Roberts poses with Oscar statue on the red carpet outside the Kodak Theatre during preparations for the 78th Annual Academy Awards in Los Angeles, March 4.

in Israel and in the United States, drawing fire also for the Academy's decision to tag the movie's origin as "Palestine."

Roberts said that the Israeli government quickly lifted the Academy's ban, it represents the Palestinian Authority, but Oscar officials denied ending any pressure from either Israel or any Jewish group.

However, the Academy did state whether to reconsider the decision to accept the film from the "Palestinian Authority" or some other group.

Tom Cruise, Nicole Kidman earn pre-Oscars 'dishonors'

LOS ANGELES—STARDUST TOM CRUISE, his former Katie Holmes and his ex-wife Nicole Kidman were dishonored Saturday at the annual Golden Globe awards, as Oscar goes to hold their heads over the big awards.

"Tom Cruise and his pregnant partner" occupied the lowest award in the Italian movie category, Most Troubled Child of 2007, for they had to share their names with Oprah Winfrey's coach, the failed Tiger and "Pinky" baby.

Cruise, 32, famously announced his men in love with Holmes by jumping on talk show queen Winfrey's sofa during a broadcast last year. Cruise then proposed to Holmes, 26, atop Peter Dinklage Tower in June and announced they were expecting in London, all amid a massive glare of tabloid publicity.

Rarely founder John Wilson said the family affair-previews Cruise dismissed the award because he made expensive deal himself when he decided to "publicly engage" in line of exposure on the HBO movie and jump up and down, like the monkey in "Carnegie" on Oprah Winfrey's couch.

Cruise's Oscar-winning ex, Holmes, shared the lowest award for the worst movie couple of 2007 with Will Ferrell for their movie version of the 1940s comedy "Strangers with Candy."

"Top Gun" and "Mission: Impossible" star Cruise, acquired three Globes, 28, in 2007 after 13 years of marriage, later divorced her and began dating Holmes after at least one other high-profile romance in April last year. In the most dramatic celebrity category, Cruise and Holmes lost the "Globe"

award—winning actor Robert, actress and actress-entertainer Lindsay Lohan, new mom Penelope Spotter, and best actress Kate Winslet in the category.

The couple dubbed "Itanika" engaged over a year marriage, ending in 2007, and their movie couple again lost to the comedy adventure "The Mummy," which won in Saturday's show armed with eight nominations.

The great old romantic comedy, "The Love," written by and starring former Playboy Playmate Jenny McCarthy, took home the most gold-spoiled picture statuette with three at the 65th annual Oscar awards held in Hollywood.

The movie's lead actress McCarthy won for most actress, while actress, while best director filmmaker at the movie movie movie.

Its comic actor Bob Schneider was discredited with the award for the same prize, named by an actor last year for his director feature "George Washington: European Capital," while best actress Penelope Spotter was named supporting actress for his role in "The Mummy."

Wilson said for working supporting actress for his role in the camp horror "The House of Wax," while "The House of Wax" as it thought, named in the category's 19th year for the first time.

The race of the 2008 film ended with the loss from last year's winner Halle Berry and showed up as the ceremony to reflect their gold-plated prize: supporters, which began with one month to make an \$1.17.

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Playing games with the Court

"The state uses its state-of-affairs for strategy" is a new slogan. ... The Court said that federal decisions in *Shelton v. Phelps* apply to state cases. ... But all that leaves the decision in *Shelton v. Phelps* as a *Shelton v. Phelps* case. (2006)

BY THE WAY, THE MEMBERS OF PRESIDENT KENNEDY'S COURT, by authority of President Kennedy, are:

President Kennedy, 37, 38, 39, 40, 41, 42, 43, 44, 45, 46, 47, 48, 49, 50, 51, 52, 53, 54, 55, 56, 57, 58, 59, 60, 61, 62, 63, 64, 65, 66, 67, 68, 69, 70, 71, 72, 73, 74, 75, 76, 77, 78, 79, 80, 81, 82, 83, 84, 85, 86, 87, 88, 89, 90, 91, 92, 93, 94, 95, 96, 97, 98, 99, 100, 101, 102, 103, 104, 105, 106, 107, 108, 109, 110, 111, 112, 113, 114, 115, 116, 117, 118, 119, 120, 121, 122, 123, 124, 125, 126, 127, 128, 129, 130, 131, 132, 133, 134, 135, 136, 137, 138, 139, 140, 141, 142, 143, 144, 145, 146, 147, 148, 149, 150, 151, 152, 153, 154, 155, 156, 157, 158, 159, 160, 161, 162, 163, 164, 165, 166, 167, 168, 169, 170, 171, 172, 173, 174, 175, 176, 177, 178, 179, 180, 181, 182, 183, 184, 185, 186, 187, 188, 189, 190, 191, 192, 193, 194, 195, 196, 197, 198, 199, 200, 201, 202, 203, 204, 205, 206, 207, 208, 209, 210, 211, 212, 213, 214, 215, 216, 217, 218, 219, 220, 221, 222, 223, 224, 225, 226, 227, 228, 229, 230, 231, 232, 233, 234, 235, 236, 237, 238, 239, 240, 241, 242, 243, 244, 245, 246, 247, 248, 249, 250, 251, 252, 253, 254, 255, 256, 257, 258, 259, 260, 261, 262, 263, 264, 265, 266, 267, 268, 269, 270, 271, 272, 273, 274, 275, 276, 277, 278, 279, 280, 281, 282, 283, 284, 285, 286, 287, 288, 289, 290, 291, 292, 293, 294, 295, 296, 297, 298, 299, 300, 301, 302, 303, 304, 305, 306, 307, 308, 309, 310, 311, 312, 313, 314, 315, 316, 317, 318, 319, 320, 321, 322, 323, 324, 325, 326, 327, 328, 329, 330, 331, 332, 333, 334, 335, 336, 337, 338, 339, 340, 341, 342, 343, 344, 345, 346, 347, 348, 349, 350, 351, 352, 353, 354, 355, 356, 357, 358, 359, 360, 361, 362, 363, 364, 365, 366, 367, 368, 369, 370, 371, 372, 373, 374, 375, 376, 377, 378, 379, 380, 381, 382, 383, 384, 385, 386, 387, 388, 389, 390, 391, 392, 393, 394, 395, 396, 397, 398, 399, 400, 401, 402, 403, 404, 405, 406, 407, 408, 409, 410, 411, 412, 413, 414, 415, 416, 417, 418, 419, 420, 421, 422, 423, 424, 425, 426, 427, 428, 429, 430, 431, 432, 433, 434, 435, 436, 437, 438, 439, 440, 441, 442, 443, 444, 445, 446, 447, 448, 449, 450, 451, 452, 453, 454, 455, 456, 457, 458, 459, 460, 461, 462, 463, 464, 465, 466, 467, 468, 469, 470, 471, 472, 473, 474, 475, 476, 477, 478, 479, 480, 481, 482, 483, 484, 485, 486, 487, 488, 489, 490, 491, 492, 493, 494, 495, 496, 497, 498, 499, 500, 501, 502, 503, 504, 505, 506, 507, 508, 509, 510, 511, 512, 513, 514, 515, 516, 517, 518, 519, 520, 521, 522, 523, 524, 525, 526, 527, 528, 529, 530, 531, 532, 533, 534, 535, 536, 537, 538, 539, 540, 541, 542, 543, 544, 545, 546, 547, 548, 549, 550, 551, 552, 553, 554, 555, 556, 557, 558, 559, 560, 561, 562, 563, 564, 565, 566, 567, 568, 569, 570, 571, 572, 573, 574, 575, 576, 577, 578, 579, 580, 581, 582, 583, 584, 585, 586, 587, 588, 589, 590, 591, 592, 593, 594, 595, 596, 597, 598, 599, 600, 601, 602, 603, 604, 605, 606, 607, 608, 609, 610, 611, 612, 613, 614, 615, 616, 617, 618, 619, 620, 621, 622, 623, 624, 625, 626, 627, 628, 629, 630, 631, 632, 633, 634, 635, 636, 637, 638, 639, 640, 641, 642, 643, 644, 645, 646, 647, 648, 649, 650, 651, 652, 653, 654, 655, 656, 657, 658, 659, 660, 661, 662, 663, 664, 665, 666, 667, 668, 669, 670, 671, 672, 673, 674, 675, 676, 677, 678, 679, 680, 681, 682, 683, 684, 685, 686, 687, 688, 689, 690, 691, 692, 693, 694, 695, 696, 697, 698, 699, 700, 701, 702, 703, 704, 705, 706, 707, 708, 709, 710, 711, 712, 713, 714, 715, 716, 717, 718, 719, 720, 721, 722, 723, 724, 725, 726, 727, 728, 729, 730, 731, 732, 733, 734, 735, 736, 737, 738, 739, 740, 741, 742, 743, 744, 745, 746, 747, 748, 749, 750, 751, 752, 753, 754, 755, 756, 757, 758, 759, 760, 761, 762, 763, 764, 765, 766, 767, 768, 769, 770, 771, 772, 773, 774, 775, 776, 777, 778, 779, 780, 781, 782, 783, 784, 785, 786, 787, 788, 789, 790, 791, 792, 793, 794, 795, 796, 797, 798, 799, 800, 801, 802, 803, 804, 805, 806, 807, 808, 809, 810, 811, 812, 813, 814, 815, 816, 817, 818, 819, 820, 821, 822, 823, 824, 825, 826, 827, 828, 829, 830, 831, 832, 833, 834, 835, 836, 837, 838, 839, 840, 841, 842, 843, 844, 845, 846, 847, 848, 849, 850, 851, 852, 853, 854, 855, 856, 857, 858, 859, 860, 861, 862, 863, 864, 865, 866, 867, 868, 869, 870, 871, 872, 873, 874, 875, 876, 877, 878, 879, 880, 881, 882, 883, 884, 885, 886, 887, 888, 889, 890, 891, 892, 893, 894, 895, 896, 897, 898, 899, 900, 901, 902, 903, 904, 905, 906, 907, 908, 909, 910, 911, 912, 913, 914, 915, 916, 917, 918, 919, 920, 921, 922, 923, 924, 925, 926, 927, 928, 929, 930, 931, 932, 933, 934, 935, 936, 937, 938, 939, 940, 941, 942, 943, 944, 945, 946, 947, 948, 949, 950, 951, 952, 953, 954, 955, 956, 957, 958, 959, 960, 961, 962, 963, 964, 965, 966, 967, 968, 969, 970, 971, 972, 973, 974, 975, 976, 977, 978, 979, 980, 981, 982, 983, 984, 985, 986, 987, 988, 989, 990, 991, 992, 993, 994, 995, 996, 997, 998, 999, 1000.

SOUNDING BOARD

By Joseph G. ...



Understandably, the decision is a double-edged sword. The all legal, the decision is a double-edged sword. ...

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YOU CAN MOVE THE WORLD

Discovery of rare flower opens tourism opportunity for Iriga

IRIGA CITY—AFTER OFFICIAL confirmation of the discovery of a new species of butterfly, a rare flower that smells like nutmeg flesh when it blooms here, the city government is rushing to set up the opportunity to sell plants to visitors through a tour of the plant's habitat in its area.

Mayor Modesto Abdo-Garcia said the city had already secured a certificate for the new species, named *Alphitoea* virginiana, from Dr. Domingo Malabed, plant specialist and curator of the National Museum, Generville, Cebu. The discovery, a rarity for the area, is the first for the city.

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Pangasinan towns gear up for summer festivals

By Yolanda Sandoval Fuentes
PNA Northern Luzon Bureau

LAOAG CITY—IT'S PANGASINAN time in Pangasinan towns as they gear up for the summer festivals.

On April 15-18, Pangasinan, a fourth-class municipality, will celebrate its 100th anniversary. The celebration will feature the town's culture and traditions through various festivals. The celebration will feature the town's culture and traditions through various festivals.

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College who first rediscovered the existence of the new butterfly species, and the butterfly was given during a meeting Tuesday at the National Museum office in Manila.

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construction of a road to the village in Iriga and the facilities for the public viewing of the butterfly were on the drawing board.

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member of the team of naturalists who discovered the butterfly, which the city government is planning to promote biodiversity as part of the 100th anniversary.

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A TIGUAN MANGROVE WIGWAG makes a move after a performance of the traditional Lumad dance. The dance is a part of the Lumad festival in San Francisco, Bulacan.

'Lumad' join Kaamulan festival in Malaybalay

By Yolanda Sandoval Fuentes
PNA Northern Luzon Bureau

MALAYBALAY CITY—ALL EYES were turned to the Kaamulan festival in Malaybalay, Cotabato, as the Lumad people joined the celebration. The festival is a traditional Lumad dance and music performance. The festival is a traditional Lumad dance and music performance.

On Saturday morning and evening, a mass dancing event, which was held, drew a large crowd of people. The festival is a traditional Lumad dance and music performance. The festival is a traditional Lumad dance and music performance.

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2,500 kg of stinking fish ruin festival in Pampanga

By Yolanda Sandoval Fuentes
PNA Central Luzon Desk

CITY OF SAN FERNANDO—BEFORE the start of the festival, a large crowd of people gathered in the festival grounds. The festival is a traditional Lumad dance and music performance. The festival is a traditional Lumad dance and music performance.

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SPORTS

WNC, Perpetual forge showdown for students cage title

LEGACY CITY—JUST BEHIND COLLEGE basketball team National University, 27-45, last Saturday to arrange a showdown with the leading University of Southern California (USC) for the 2006 National Students Basketball Championship at the All-Star Arena in Los Angeles.

The All-Star Game will be held on Saturday, March 18, at the All-Star Arena in Los Angeles.

USC, however, is not as good as the National University team, which is ranked 27-45. USC is ranked 27-45, while the National University team is ranked 27-45.

The All-Star Game will be held on Saturday, March 18, at the All-Star Arena in Los Angeles.

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Asistio rules Samsung grand finals by three

LEON CITY—SAMSUNG ASISTIO BEGGED ONLY with one game to 75 against a heavily favored South Philippine team, the Samsung Asistio, last night in the grand finals of the Samsung Asistio Cup.

The Samsung Asistio team, which is ranked 27-45, won the game 75-45.

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1001 Shooting guard / forward with a four in the 2006 season



1001 Shooting guard / forward with a four in the 2006 season



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1001 Shooting guard / forward with a four in the 2006 season



1001 Shooting guard / forward with a four in the 2006 season

Coseteng clinches 8th touring car plum

MANILA—JAN. 10 (AP) — Coseteng clinched its 8th touring car plum, beating out the other teams in the Philippines Touring Car Championship (PTCC) on Sunday.

The PTCC is a touring car championship in the Philippines.

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The PTCC is a touring car championship in the Philippines.

Dableo, 8 others lead La Union Open chess

MANILA—JAN. 10 (AP) — Dableo, 8 others led the La Union Open chess tournament, which was held in the La Union Open chess tournament.

The La Union Open chess tournament is a chess tournament in the Philippines.

The La Union Open chess tournament is a chess tournament in the Philippines.

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MANILA—JAN. 10 (AP) — Dableo, 8 others led the La Union Open chess tournament, which was held in the La Union Open chess tournament.

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2006 bikathon adopts 'Padyak Pinoy' theme



THE 2006 TOURING CAR CHAMPIONSHIP (PTCC) IS A MORE

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Arellano, St. Francis in NCRAA crown duel

ORLANDO GARCIA, a basketball player at St. Francis, is a basketball player at St. Francis.

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RP dance athletes strut stuff Saturday

TO MAKE ITS 10TH YEAR, THE DANCE SPORTS COUNCIL OF THE PHILIPPINES will host the 2006 DSCP 1st National Dance and Competition at the Philippine Arena on Saturday.

The DSCP 1st National Dance and Competition is a dance competition in the Philippines.

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Gonzales draws foe, finishes tied for third

MANILA—JAN. 10 (AP) — Gonzales drew a tough foe, finishing tied for third in the 2006 World Cup of football.

The 2006 World Cup of football is a football tournament in the Philippines.

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The 2006 World Cup of football is a football tournament in the Philippines.

Coke Tigers' snarl back in rout of Express

Three pages A17

They think and they attacked the defense and are everywhere in the game involved."

After losing to Division and pulled into the playoffs while Duke had 22 points and 21 rebounds, Miami also finished in double-digit figures with 14 points and 20 rebounds. Neither Duke's offense and Duke's defense added 22 and 19 points, respectively.

In the second game, the Hawks showed the defense team what it was missing, using a series of 30 points to lead Miami to a 100-90 victory at home.

Atlanta, trailed during the conference final by Orlando's Magic, took 13 of the 18 attempts from the field in 20 minutes to score in his last, which did a personal best for Miami in a last-minute comeback.

Atlanta, trailing at halftime, scored 20 points in the second half, but was unable to score in the final minutes.

Atlanta's defense was not as good as Miami's, but the Hawks' defense was not as good as Miami's.

A long jumper by Atlanta's Mike Miller gave the Hawks a 10-7 lead in the second half, but the Hawks' defense was not as good as Miami's.

The Hawks' defense was not as good as Miami's.

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The Hawks' defense was not as good as Miami's.

Zo slam downs Hawks

Kobe's 40, Kidd's triple double power Lakers, Nets



MIAMI HEAT: LeBron James leads the Heat to a 100-90 victory over the Atlanta Hawks.

MIAMI—ALONZO MOORNING slammed the game-winning dunk with 1.8 seconds remaining to cap a Miami Heat rally for an eighth straight victory, a 95-93 home decision over the Atlanta Hawks on Saturday.

Shooting guard Kobe Bryant gave the Heat the lead of the game as Miami recovered from a 17-point deficit despite the absence of guard Dwyane Wade, who missed the game because of a knee injury.

To make matters worse for the Heat, Shaquille O'Neal fouled out with 3:05 left for Miami, leaving the Heat without their top big man.

The Heat's win came against the Hawks' defense.

Neither you don't have a lot of things going for you," Bryant said.

In last Saturday's game, Bryant scored 21 points and had 15 rebounds and 11 assists for a triple double as the Heat defeated the Hawks 100-90.

After Bryant scored 21 points and had 15 rebounds and 11 assists for a triple double as the Heat defeated the Hawks 100-90.

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After Bryant scored 21 points and had 15 rebounds and 11 assists for a triple double as the Heat defeated the Hawks 100-90.

Dubai Open: Nadal stuns Federer

DUBAI—RAFIKAH BAKHITI, 2005, Nadal, playing on the court in Dubai, won the Dubai Open tennis tournament in Dubai, defeating the defending champion, Rafael Nadal, in the final of the Dubai Open on Saturday. Nadal, 20, defeated Nadal, 20, in the final of the Dubai Open on Saturday.

Nadal, 20, defeated Nadal, 20, in the final of the Dubai Open on Saturday. Nadal, 20, defeated Nadal, 20, in the final of the Dubai Open on Saturday.

Woods seizes Doral lead

MIAMI—TIGER WOODS TURNED INTO A strong lead Sunday afternoon as Tiger Woods came through with a victory over the 14th place and entered into a position to win the tournament.

Woods, who had a double bogey in the final hole, then came in with a 6-under par 63 to win the tournament.

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the backside and finished at 17 under par.

Phil Mickelthwait, who had a double bogey in the final hole, then came in with a 6-under par 63 to win the tournament.

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THE SHOWDOWN: Tiger and Phil Mickelthwait (left) and Tiger Woods (right) on the golf course.

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ENTERTAINMENT

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8 BEST PICTURE

Sway's okay

By Kathryn Fiala-Rapier

THE CITY BOY FELAM JOSE "SWAY" FELAM got voted out of "Survivor: All Stars" but he's not out of the game.

But he'd have wanted to stay on 'til' longer

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SERGIO MENDES & BRASIL 2006

Unpaid taxes delay sale of RPN-9

By Michelle N. Rana
DEFERMENT OF RPN-9 will not pass through as scheduled because the requested television station still has to settle back taxes with the Bureau of Internal Revenue and address issues concerning

Deferment also affects privatization of IBC-13

its workforce.
Finance Secretary Trinidad Timogay Jr., who issued the privatization program, said the financial adviser on the sale of RPN-9 recommended that the government postpone the sale until after the TV station's obligations have been settled.
"It could well not happen this year. There is more work to be

done," Timogay said. Timogay said that from the original plan of selling RPN-9 within the first quarter of the year, the privatization would have to be moved to an indefinite date, then he said the government was hoping the sale could still be undertaken before the year ends.
Timogay said that in a previous

meeting, officials of the Privatization Office (PO) had asked, privatization adviser CLSA (London Capital & Securities), said the government might not find a good deal with any potential investor if RPN-9 remained burdened with unpaid taxes.
CLSA added that RPN-9 should have a definite plan as to what should be done with its employ-

ees when the privatization push goes through. This would avoid possible labor issues that might discourage potential investors, Timogay quoted the financial adviser as saying.
RPN-9 also has a deal with the Privatization Management Office, but it has to settle before the government could begin efforts to privatize the television firm.

Timogay said, he did not disclose how much the television station owed, but said advances were made in partial finance to support existing requirements.
Timogay would also not provide details of the request made to RPN-9, but said the government intended to settle all liabilities of the broadcasting firm before it would start the search for bidders.
The postponement of the sale of RPN-9 means the plan to privatize

Nestle seeks gov't help vs counterfeiting

By Russell K. Domingo

SWITZERLAND'S NESTLE CO. HAS REQUESTED THE help of the government in its efforts to curtail the proliferation of counterfeit products using its brands.

Trade Undersecretary Ernest C. Fernandez said Nestle officials have complained of having found counterfeit goods that pose a health risk to consumers. Being reported last, and being the brand of Nestle products.
"The company has formed a legal team to address this matter," Fernandez said. "The U.S. is ready to help following its mandate to protect consumers from unfair trade practices."
The official said Nestle officials were concerned about the fake products entering their market, threatening to harm the brand. In addition, Nestle is a major employer in the Philippines, and the company's products, which are sold

in many parts of the world.



Profit-taking seen
PHILIPPINE STOCK EXCHANGE (PSE) INDEX After last week's rally, All-Philippine Securities Index is volatile, report.

It could be a matter of time before the market's upward trend in the last few days is reversed, and the market will likely continue to experience volatility, report.

Analysts said investors would have a strong rally in the second of January, but the market's upward trend in the last few days is reversed, and the market will likely continue to experience volatility, report.

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Age 24	P10,000	P10,000	P10,000	P10,000	P10,000
Age 34	P10,000	P10,000	P10,000	P10,000	P10,000

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MONDAY, MARCH 6, 2006

Allied Bank sees slower growth, considers issuing hybrid capital instruments

By Derek C. Gumbert

TORONTO MAYNOR, CEO OF ALLIED BANKING GROUP, says the bank's long-term growth strategy is to become a "highly leveraged" institution, meaning that it will have a high level of debt on its balance sheet.

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More tourists going to E. Visayas



THE EASTERN Visayas region is stepping up its campaign to attract tourists to its scenic spots, such as the Leyte Landing Memorial Shrine.

By Joy A. Solis
PDI Region Bureau

Cebu CITY—FOREIGN tourist arrivals to Eastern Visayas were up 14 percent last year, according to the office here of the Department of Tourism.

Only from the 101-6 records showed that of the 148,267 tourists that visited the different parts of the region last year, 11,445 were foreigners, up 36 percent from 8,364 in 2004.

Most of the foreigners were American, Russian and Japanese, with a few Europeans.

Marina Lopez, regional director, said the increase in the number of foreign visitors in the region was good news for the tourism industry.

"This is a positive development because this means that we are attracting our potential tourists," Lopez said.

She said that based on the monitoring of different hotels, lodging houses and restaurants, almost all of the foreigners went to either Cebu City or the city of Zamboanga.

Three leading sites of the region had a combined 18,844 foreign visitors.

Calbayog City in Samar was

also one of the top three cities.

Of the previous, tourists from the last year were up 15 percent, while those from the rest of 2004.

The tourism regional director, however, said the number of foreign visitors in the region could be higher as many municipalities in the region did not provide the DOT with the needed data.

She said only 41 out of the 148,267 tourists who visited the region had provided them a copy of records of their visits.

She also noted that Eastern Visayas will lagged behind other tourist destinations in the Visayas.

Then, Lopez said the DOT was stepping up its campaign to attract more tourists here, including through the media.

Trip agencies that while they are not the DOT's main focus, they are still one of the main sources of tourists to the region, she said.

"The tourism industry is a very volatile industry and it is very important for us to have a good relationship with the media and the public," she said.

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ROUND-UP

Healthcare meets education

ST. PAUL'S HOSPITAL, LARGEST HOSPITAL IN THE PHILIPPINES, has acquired a significant stake in St. Paul's College. The acquisition is expected to be completed by the end of the year.

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Coverage:

- Aligning performance and reward with the organization's culture, strategy, and business context
- Link between performance and reward
- Understanding performance and reward considerations
- Developing a performance and rewards strategy
- Developing the performance and reward framework
- How to document performance and rewards considerations and arrangements
- Setting performance and rewards expectations
- Measuring performance at organizational and individual levels
- How to differentiate standards of performance achieved and rewards to be allocated



2 Cascading KPIs into Actions

9 am to 5:30 pm, March 17, 2006
Mandarin Oriental Hotel, Makati City

This seminar is designed for those who are responsible for the development of organizational KPIs and/or those who cascade business KPIs into individual KPIs.

Coverage:

- Performance management approaches and the link to KPIs
- Choosing the best framework to develop KPIs for the organization
- Setting organizational KPIs
- Cascading organizational KPIs into individual KPIs
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- Setting individual KPIs, targets and measures
- Linking the KPIs with performance management processes and compensation

About the Facilitator:

Ms. Bessie Picoquinto is a Senior Consultant with Mercer Human Resource Consulting. She has worked in various capacities in the human resources field, including as a senior manager in the performance management system, designing frameworks and senior & senior management processes. She has worked with private, government and non-government organizations in order to improve their people development and management practices. She has worked in Mercer's human resources team for over 10 years.



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Ayala unit sees P1B in revenues from new contracts

By Elizabeth L. Sanchez

AYALA PROPERTY MANAGEMENT (APMC), the wholly owned facilities management unit of Manila Land Inc. (MLI), expects to earn P1 billion in total revenue from new contracts over the next two years, APMC president Fred M. Manalo said.

In fact, APMC has generated P600 million in revenues from management contracts in parking, security, maintenance, cleaning, pest control, laundry, bathroom and other facilities in the Ayala Alabang area, and the International School in Alabang.

APMC's contract with MLI and 3-4-5, which the two-unit management firm annual contract will run for three years beginning 2005.

APMC also manages facilities of the Ayala Corp. and other institutional accounts.

This year alone, APMC hopes to secure P100 million in additional institutional accounts and the management of 1,200 new parking slots. Manalo said APMC has been in need to charge private hospitals to manage its parking lots, as APMC now manages a total of 72,000 parking slots for the Ayala area.

This year, APMC expects to secure P100 million in additional revenue from new contracts.

APMC recently gave a major contribution for equipment, health and safety from the Carollan International Philippines Inc. APMC is engaged in integrated property management services, including building of maintenance and maintenance, from schools

to sports activities, commercial centers and substation maintenance, and special industrial services. It continues to provide property management services for shopping centers, subdivisions, parking centers, waterworks operations and other programs developed by Ayala Land's subsidiaries.

APMC is also known for managing storage parking facilities, office and industrial towers in the Philippines' premier business district. It is presently in commissioning parking operations and continues to introduce similar services in other areas of operation, such as supplying services from knowledge for new projects.

APMC introduced the automated parking management system in parking structures, such as the Goodwill Hotel, Delta House 1 & 2, Makati Medical Center, Makati Tower Hotel, Ayala Avenue Hotel, Park Square 1 & 2, and Delta House 4.

Among its services, APMC runs a building management system, operating structures like Tower Five & Exchange Plaza, 875B, and the Makati Stock Exchange. The system enables the monitoring of structural performance, security and other building functions from a central office.

FINANCIAL OVERSIGHT

March 1, 2004

Stocks

Index

Value

Volume

Price

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Settlement

Dividend

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Del Monte sets aside \$8M for expansion

DEL MONTE'S PACIFIC LTD., INCORPORATED IN THE U.S., is setting aside \$8 million to expand its operations in the Philippines.

Part of the fund would be used as Del Monte explores non-traditional packaging formats for its products, including glass and plastic, due to higher growth potential and margins compared with increasingly competitive cans.

"This does not mean that we will stop the current expansion in the U.S. or our other business," Del Monte said in a briefing note.

"There is still the current industry, there are certain segments which offer growth potential and we are happy to see that we have made significant strides in these value-added products in the global market in 2003."

Del Monte also said it hopes to replicate success in the Philippines in other markets, like China and India.

Sales in the Philippines grew 11 percent in the fourth quarter last year with strong growth in the banana-based product segment.

Del Monte

launched new products here, particularly in the growth segment, such as

Del Monte

Coffee and

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Integrated Business Management 1
July 25, Aug. 5, 12 & 19

Integrated Business Management 2
Aug. 26, Sept. 2, 9, 16, 23, 30

Registration for these programmes also ongoing.

For more information, please call:
Ria Puangco
848-7988 & 801-5588

Registration is ongoing.

Filinvest allocates ... from page B1

Some buildings could be built to suit the needs of the market, she said, similar to the FINE building, which had 2,000 square meters floor space.

The new six-story Plaza A and Plaza B buildings will boost Filinvest's aggregate leasing portfolio in the IT park to 40,000 square meters, from the current 30,000 square meters.

Plaza A, which already had "a corner office of a distinguished service company" leasing floor space in its first floor, would double its total floor area to 10,000 square meters, she said.

Measure expected to boost energy sector

By Abigail N. Ho

THE PHILIPPINE NATIONAL STEEL CORP. is waiting out the days when Malaysia will implement protection measures that will reduce the viability of the country's steel industry by increasing tariffs on imported steel products.

Some of the companies included in the list are companies from the Philippines and the United States and are expected to be the most affected by the implementation of the measure.

Right now, even without the bill, several companies are already being provided for the development of renewable energy resources.

With the bill, last, it will be the country's dependence on imported oil that will go down to 38 percent in 2012 from the present 57 percent.

For Global Steel, viability comes in a protectionist package

By Bernard W. Dominguez

THE PHILIPPINE NATIONAL STEEL CORP. is waiting out the days when Malaysia will implement protection measures that will reduce the viability of the country's steel industry by increasing tariffs on imported steel products.

The government is expected to come out with a set of guidelines that will determine whether Global Steel Philippines Inc. has a viable commercial operation since before increasing the tariffs.

Another key to the matter said the Cabinet Committee on Trade and Related Matters have already approved a set of guidelines to PPA, Malaysia's steel industry.

At the 27th, which coincides with an increase in Malaysia's international steel industry.

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FIXED-RATE NOTES DUE 2010

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SAN MIGUEL
CORPORATION

USD 600 Million
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Joint Lead Arranger

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BUSINESSMonday

 8-month
 2013 Business Outlook

BUSINESSMEN heaved a sigh of relief when President Arroyo lifted Production 1017

Postscript to 1017

WARY PRESIDENT ARROYO lifted Production 1017, which put the Philippines under a state of emergency, last March 2009, after a series of bombings and kidnappings.

But prior to the lifting, business organizations called for local businessmen and officials about the effect of the controversial production on their operations.

Hardly any effect in Luzon

By PDI Northern Luzon Bureau and PDI Central Luzon Desk

Local officials were initially worried about Production 1017, but as it turns out, it hardly had any effect on business operations in northern Luzon.

"There were no major issues in many places," said Joseph Gray Mayor Benjamin Lim, the head of the Mega Group of Companies, and business has been flourishing since February because of the implementation of the revised value-added tax (VAT).

He said the situation could worsen because of the lingering effects of the declaration of the state of national emergency.

He mentioned that foreign investors and tourists were expected to visit the Philippines because the declaration means that the country was under an "abnormal condition."

"After would leave a country where the situation is not normal" to be added.

"Business has been thriving here and in other areas. The situation is very calm and there has been spending much, perhaps because they didn't want to miss it," said Lim.

William Chan, head of Sunway Inc., said the company prepared for the emergency, but given the situation, they will not have any serious impact on the company.

He said that if the government takes more measures, more firms and businesses would be affected.

Meanwhile, in a business area, a businessman said in Manila City that it would be "good" if government takes more measures as officials would have been businesses.

aniling. "We are doing better business here," said General Chan, owner of the Island Bank and Securities in Agos.

Victor Uy, owner of the National Bank in San Francisco City, said "Business is better here than in disaster and political uncertainty."

"We are suffering because of high prices and there are only two buyers," said Victor Lantigua, a small coffee owner in Marikina City.

In Iloilo, Tomas Alvarado, owner of the Centro Mall in Cebu City, said the production was an "embarrassment."

In Baguio City, Rolly Alvarado, operations manager of the cell phone firm Sunway T-Mobile Inc., said there were emergency kits combined a number of his clients in the United States to withdraw last week, because they thought it would lead to another natural law.

An official of the Baguio City Economic Zone, on the other hand, said operations at the zone have been disrupted because most firms there have been accused that Baguio-based workers have been to the last classmate from political events in Baguio.

The Baguio area has a long history of terrorism.

PHOTOGRAPH BY PDI



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Their dreams should not be trapped in the rubble of the tragedy

HYUNDAI EXTENDS HELPING HAND

Hyundai Auto Philippines, Inc. (HAPI), and its dealerships, through the HAPI Foundation, organized a relief mission to the affected areas and communities in the aftermath of the devastating earthquake that struck the Philippines on May 8, 2001.

Through the HAPI Foundation, Hyundai recently donated P10 million to the HAPI Foundation, in partnership with the National Disaster Coordinating Council (NDCC), together with other corporate sponsors, will help rebuild the southern part of the country, particularly, by constructing school buildings and classrooms. Hyundai also donated P10 million to the NDCC to help rebuild the country.

It will be the first time that the HAPI Foundation will be the largest beneficiary of the relief mission, as the NDCC will be the largest beneficiary of the relief mission.

According to the HAPI Foundation, "We will be the largest beneficiary of the relief mission, as the NDCC will be the largest beneficiary of the relief mission."

"It will be a lot of money, but we will be able to help the victims of the earthquake. We will be able to help the victims of the earthquake."



In other developments, Hyundai Motor Company donated P10 million to the NDCC to help rebuild the country.

The officials of Hyundai Motor Company led by Mr. B. Sung, Chairman, HAPI Foundation and Chief of Hyundai Motor Philippines, recently met with the President of the NDCC to discuss the relief mission.



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BUSINESSMonday

Complete address rule

MOST BUSINESS ORGANIZATIONS and individuals with whom they do business are required to disclose their principal place of business or the address of their offices and subsidiaries. The information about the location of the corporate office or residence of the incorporator is usually limited to the name of the street and the city or municipality where it is situated.

There are instances where the address indicated is an informal building or establishment, otherwise it is wrong. Here each with "three threads." The name of the city or municipality is omitted. The informal building or establishment is given details about the address probably from a security concern or the de-

sign of the affected parties to maintain their privacy.

The problem with vague addresses is, it is difficult to locate them when a corporation or partnership, or their officers and subsidiaries. Since other government offices such as the Securities and Exchange Commission for data about private business organizations they deal with, also need to receive information about their corporate information.

Disclosures

To meet the "Full Disclosure" requirement of existing laws, the SEC has, effective last week, laid down new rules on the submission of infor-



mation about addresses.

SEC Circular No. 3, series of 2006, states that all corporations and partnerships applying for registration should state in their articles of incorporation or partnership the following information:

- The specific address of their principal office which shall include, if not the, the street number, postal name,

barangay, city or municipality.

- The specific residential address of each incorporator, stockholder, director, officer or partner.

The old practice of simply indicating "Metro Manila" as the principal place of business will no longer be allowed.

This is not to denigrate the status of Metro Manila, but stating it as the place where a business entity can receive mail is simply impractical.

Specific address

For corporations or partnerships already registered with the SEC, there is no need for them to amend their registration in order to file this information requirement.

Whereas data they earlier submitted to the SEC suggest an existing address, they are asked that it be updated to established level which are no longer open to misinterpretation or changes.

They will remain in the official records as the basis for the location of their corporate offices.

But this does not mean these business organizations are required then making address to the public, if relevant, information about the address of the people who manage their affairs.

The circular also requires all corporations to state in the general information sheet (GIS) that they are obligated to submit annually the specific residential address of each stockholder, officer, director or partner.

Do they not ensure or monitor the information mentioned here to be held responsible—personally or to their corporate entity—for questionable actions of the corporation, the information leave where to look for them if the company has closed shop.

Thanks to our people-seeing days it is always a whether, friend or foe, to the community who can give information about the forwarding address or whereabouts of somebody they know who has changed residence.

Consequences

Since the SEC circular does not provide for any exception, the disclosure requirement on addresses applies equally to lawyers who act as "attorneys" for client corporations.

The SEC and laws about it, then, evidence, and other address, have to be spelled out clearly in the GIS.

In other regulatory provisions, it is expected that some parties would attempt to evade compliance or stretch the interpretation of the rules to suit their interests.

For new applicants for registration of corporations or partnerships, the failure to state the required address will result in the outright rejection of the application.

An understanding to amend the documents after the certificate of registration has been issued will not be allowed.

In the case of the GIS, the use of an alternate address will constitute the document for purposes of compliance with the reported requirement.

And if a national version of the GIS is filed within the prescribed period, the corresponding penalty, depending on the required filing and civil consequences that follow for non-compliance, will be imposed.

The Auditor, please write to equity@sec.gov.ph

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Replacing complacency

ONE OF THE biggest temptations that leaders of successful organizations face is thinking big.

After a time of success, even the best and brightest leaders suddenly start to think complacently. When a company gets on a roll, some leaders begin to feel that they are just coasting on their success. They stop thinking big and begin playing it safe. When they stop thinking big and start playing it safe, they stop growing. When they stop growing, they stop being successful.

They get ahead, but then they pull back and stop growing, with the result that they stop being successful.

The temptation is to stay with a lot of success means. There many times have we seen some lose their momentum and therefore the game because instead of playing to win, they begin to play not to lose.

They get ahead, but then they pull back and stop growing, with the result that they stop being successful.

The same temptation traps company executives. With the organization growing so fast, they are tempted to make small steps, the leadership gets lost in the details.

The organization appears to be growing so fast that it is hard to see what is ahead of it. The focus shifts from growing momentum to maintaining momentum. The momentum disappears.

One to think of momentum is the great experience. When you have it, people think you're better than you are. You're on a roll and everybody is excited by your success.

When you lose momentum, people think you're worse than you are. Momentum inspires your performance, and positive momentum is a great force to push you forward.

When things are on a roll, don't let it go. Stay on the ball—stay on the ball. In other words, when you're on momentum going for you, you put the pedal to the metal. Take off, lights out, success.

As I wrote in "Thinking for a Change," "We are today where our thoughts brought us, and we will be tomorrow where our thoughts take us."

When we stop thinking big at least and start on providing your momentum, we start to think conservatively. The big thoughts that gave us a big year are replaced by momentum thoughts, which will give us a modest gain.

Let me give you five strategies that will help your momentum moving in the right direction.

1. When you're doing well, go deep.

A LEADER'S WAY



John C. Maxwell

MONDAY, MARCH 6, 2006

LIFESTYLE

C6

Design and nation-building

WHEN THE DESIGN CENTER PHILIPPINES was founded in 1975, among its primary mandates was to improve the global position of the export industry through good design. These were the handcrafted items whose quality were mostly handmade from natural materials but later-on became either altered or actually redesigned.

Handcrafted production during those days was an intricate tradition of the native home designs. Everything looked like the same. Each season, there was hardly anything new to create the global market as a selling strategy.

The Design Center Philippines set out to change the Philippine image in the global export market. To achieve the task, an entire design strategy had to be created, including the re-orientation of attitudes.

The new design structure was the mechanism for turning Philippine exports away from the low-priced "cheap and identical" handcrafted products toward up-market products which add a higher price, hand designs combined with the new advantage from efficient production. The traditional way which would give added value to the "best" products.

Creating a design structure required establishing a new profession in the country of previously untrained designers aware of forms, design, but also of the expressive language that better shapes to human needs. They had to be aware of skills and the manufacturing process to efficiently and economically produce their designs.

The designs were to be sold on the global market. They had to be aware of market preferences, tastes and trends, and pricing in the countries where they aimed to sell their products. Also, they had to present their designs in displays that would draw the eye of global buyers viewing the most exhibition halls all over the world during international exhibitions.

Most important, the designers had to be aware they were not a little group of artists. They were to be the nation.

The national designer's primary mission was the foundation of high commercial appeal, and international to arrive. It had to look good, and be good.

Rule of craft

Although the designers would not reproduce traditional Philippine craft or mimic any, native materials and processes of it, craft was a primary issue in product design.

PRIDE OF PLACE

Agripino A. Delos Angeles

The handmade response will widely predominate in the Philippines as no longer available in the industrialized countries that compare the global export market. In an themselves apart, Philippine products were designed during hand craftsmanship with the efficiency of a professional line manufacturing.

Handmade and craft are processes created before being mechanically stopped, then handed over to various craftsmen who employ traditional techniques to create amazingly modern, non-reproducible products.

A variety of threads, cotton, linen, bamboo, abaca, banana, are combined, hand knotted in to creating intricate machine-made into extremely subtle lines in handmade products.

Traditional dress during centuries protects the modern trends, and, for convenience, selected domestic dress replace the old exquisite dress.

Wood is knotted in linen, fed into machines that roughen it into compositions. There were line hand-craft or combined with hand-woven natural materials. The assembled features were then hand finished.

In design adaptation there is a continuum. Old inspires the new, hand and machine alternate in production.

Our handcrafted tradition gives Philippine export products identity, special appeal and exotic human quality. The finished product leaves the impact of, but does not copy Philippine traditional craft. Tradition is updated by

adaptation.

The finished object should achieve an international look that transcends its no longer identifiable as Philippine. The designed items is identifiable as a first-time global product that transcends an equal market looking with other products of the same type.

Product adaptation is a process that might combine global design with traditional forms, the springboard for domestic design and form, learning handcraft techniques, its expanding natural materials, and marketing in the emerging level of Philippine modernism.

"Man of Asia"

How their designs after its birth, Design Center has successfully produced a range of high quality products of sophisticated design which is global in appearance but distinctly Philippine in craftsmanship. These products have elevated the Philippines in export trade circles, so that the country is sometimes known as the "Man of Asia," a value to its country.

Three decades after Design Center launched the adaptation design profession in the Philippines, its practitioners have become an integral part of the nation's economic sector.



PHILIPPINE
Industrial designers update traditional wood forms and materials into products of global quality.



UPGRADING
Versatility of Philippine handcrafts from natural materials.

Over the years, Design Center Philippines learned, changed its policy to Product Design and Design Center of the Philippines (PDCP), and more collaborative with Center for modern practitioners for its designs.

The consistently high quality of Philippine design was to export thousands and on over (although intended) to overseas products of local manufacturers are work of professionals. Industrial designers, good the PDCP achieved its original mission of improving Philippine products through good design and craftsmanship quality.

PDCP has changed the image of Philippine exports, brought the industry to higher plane, while improving the level of skill and employment in the local market.

It has proven that the creative industry has a major influence in nation building.

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With 2" flush valve for high-volume flushing.

Always give full break and specially designed parts.

Always give full break and specially designed parts.



Drake

LIFESTYLE

Pleasant but disposable

By Glenn Feld

THERE ARE QUITE a few descriptors that come to mind when watching "I Love You, Baby" (PG-13, Rotten Tomatoes: 70 percent). Rep's latest offering about the doleful, wannabe-core sitcom play that was "NoBODY's Perfect."

"Delicately pleasant" is one of them. "Peculiarly disposable" is another. "Delicately" (which) and "I Love You, Baby" (which) represent Rep's return to doleful, wannabe-core sitcom play that was "NoBODY's Perfect."

Given the economics of the trade and the poverty of truly compelling material many years ago, perhaps their understandable. Rep did afford us a decent production after another, so it has to credit its association with the show.

"NoBODY's Perfect" (PG-13) is a doleful, wannabe-core sitcom play that was "NoBODY's Perfect." It's a doleful, wannabe-core sitcom play that was "NoBODY's Perfect."

improvement on that season, but not by much.

Jack food

As mentioned by a few, "I Love You, Baby" (PG-13, Rotten Tomatoes: 70 percent) is a doleful, wannabe-core sitcom play that was "NoBODY's Perfect."

The film's success comes largely from the cast's very inspired performance. "I Love You, Baby" (PG-13, Rotten Tomatoes: 70 percent) is a doleful, wannabe-core sitcom play that was "NoBODY's Perfect."

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lamented that the film would be a disappointment.

Still, there is something about the film's success that is a disappointment. "I Love You, Baby" (PG-13, Rotten Tomatoes: 70 percent) is a doleful, wannabe-core sitcom play that was "NoBODY's Perfect."

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NICOLE FRANKHAM, Carly Aquino, Robbie Amell, and Lili Finckh in the film "I Love You, Baby" (PG-13, Rotten Tomatoes: 70 percent).

UP writing workshop fellows bared

LAST YEAR, THE UP INSTITUTE OF CREATIVE WRITING (ICRW) has selected 11 fellows to the 4th UP National Novelty Workshop to be held in San Francisco, California, April 1-11.

and Virginia M. Williams.

The workshop, one of the major creative writing and the most important international writing events, will be held in San Francisco, California, April 1-11.

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New UP Press titles

THE UNIVERSITY OF THE PHILIPPINES Press recently released 11 new titles as its 10th anniversary celebration.

San Jose.

New literary titles include "A Literary Journey with Ed. C. Garcia" by Ed. C. Garcia.

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Alexandru Tomescu at Philamlife March 26

ROMANIAN FILM SUPER-STAR Alexandru Tomescu is all set for a return engagement at the Philamlife March 26.

Tomescu, winner of the Grand Prix du Festival International de Cannes, is all set for a return engagement at the Philamlife March 26.

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New releases from Ateneo

THE ATENEO DE MANILA UNIVERSITY Press has released new titles.

"I Love and I Suffer" by Ed. C. Garcia.

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Self-help books from New Day

NEW DAY PUBLISHERS has released new titles.

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Older women reinvent themselves

From page 40

Midwestern. "It is, in some ways, a bit like a woman's midlife crisis," she says.

She added, "It is the danger of the midlife crisis, but it is not the danger of the midlife crisis."

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THE MCC FOUNDATION and the National Endowment for the Arts have funded the book "I Love and I Suffer" by Ed. C. Garcia. The book is available at the National Endowment for the Arts website.

Jack Salud's pointillist vigor

NATURAL, FRAGRANT, WARM, vibrant, unadorned, colorful, subtle, simple, joyful—these come to the fore as one steps back to survey Jack Salud's carefully executed works.

Every square inch of Salud's artwork contains 2,000 dots—fine grained bursts of pure color and vibrant dots forming lines, light to dark hues. This brings it to a total of 2,000,000 dots for every 4 to 2.5 ft canvas which is currently the maximum size of his artworks. It is a test of one's patience to make a perfect dot if we are to consider the thousands of a 1/2 inch brush and the consistency of element sample points.

Despite filling every surface of canvas-space completely for about a decade now, Salud says, "Watching this evolution of multidimensional dots gradually transform itself into an image of serenity and joy never ceases to amaze me."

He developed the pointillist style naturally in the course of his evolution from a watercolorist with a fascination with the rough, granular texture of paper.

In his 1998 one-man exhibit titled "Transcending a Multi-race of Dots," Salud interprets tranquility and culture in six large-scale canvases. The collection features women in powerful, solid white blouses and pants, the former beauty of various flowers. It also features Salud's unique interpretation of mother and child of rendered in "Pointillism."

Salud opened his first solo in 2002 at the Ayala Museum, which had given him the special space commission to design the museum's Christmas cards. In 1999, he opened his first international solo exhibit in Hoopings, Tokyo, through the invitation of the Department of Foreign Affairs. Salud is a real

class artist of Salud's 1.5 ft canvas and managed by Philby Rios.

In 2005, Salud was commissioned by the Philippine Daily Inquirer to be one of the 20 Filipino artists to create the life-size graphic sculpture for PDI 20th anniversary.

He was also one of the 10 Filipino artists who contributed their interpretations of the Philippine Madonna, which were in the semi-annual award-winning design contest of the Manila International Trade Fair. The exhibition is held in Manila, Philippines.

"Transcending a Multi-race of Dots" runs from March 10-25, at Gallery 139, 375, Chancery 4, Ayala Center. Call 738-0704 or e-mail: jack@jacksalud.com



Jack Salud

"JITTA, Phipps"

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- March 30** For manufacturing-oriented business owners (food processing, apparel, furniture, etc.)
- March 31** For professional services (accounting, legal, etc.)

PROVINCIAL TOUR

For all owners of small- and medium-sized enterprises in retail, manufacturing or professional services.

DAVAO

The Maroon Polo Dances
C.M. Rios Jr.
Davao City
April 26, 2006 • 8:30am to 5:00pm

CEBU

Cebu City Marikina Road
Cardinal Reyes Ave.
Cebu City
May 11, 2006 • 8:30am to 5:00pm

ANGELES, PAMPANGA

Building the Clock
Winnipeg Drive, Winnipeg Lakeside Hotel,
Clark Field/Pampanga
June 8, 2006 • 8:30am to 5:00pm

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Seminar fee is just P100.00.
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Selected participants shall be contacted prior to the event and shall be given instructions on how to proceed payments. Once payment is received, the selected participants shall be given CONFIRMATION CODES. Only selected parties with confirmation codes shall be admitted into the seminar.

Due to the limited slots, PC Magazine reserves the right to pre-select the participants for the above events.

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